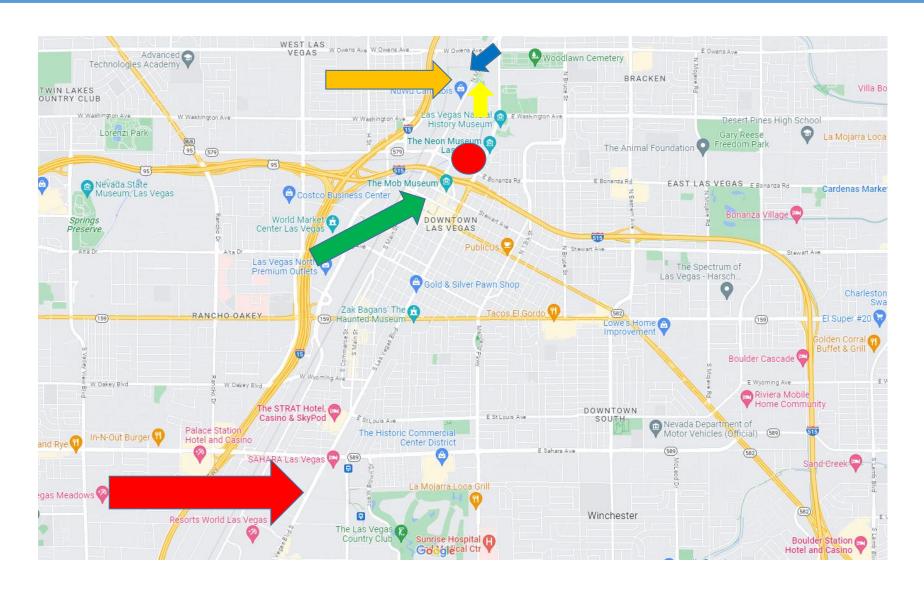




City Of Las Vegas



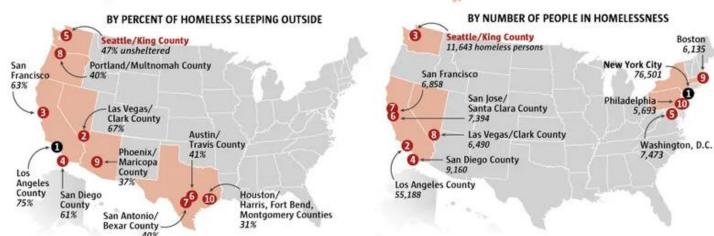


Homelessness In Las Vegas vs Nationwide

What city has the worst homelessness crisis?

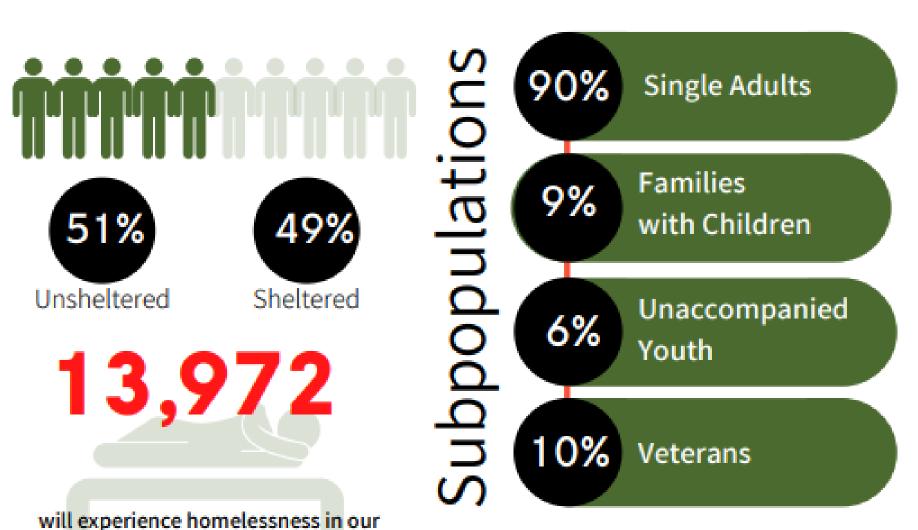
It depends on how and what you count. Here are four different ways to look at homelessness in America's 30 largest cities with a population of more than 600,000.







Homelessness In Southern Nevada



community at some point this year *These groups are not mutually exclusive

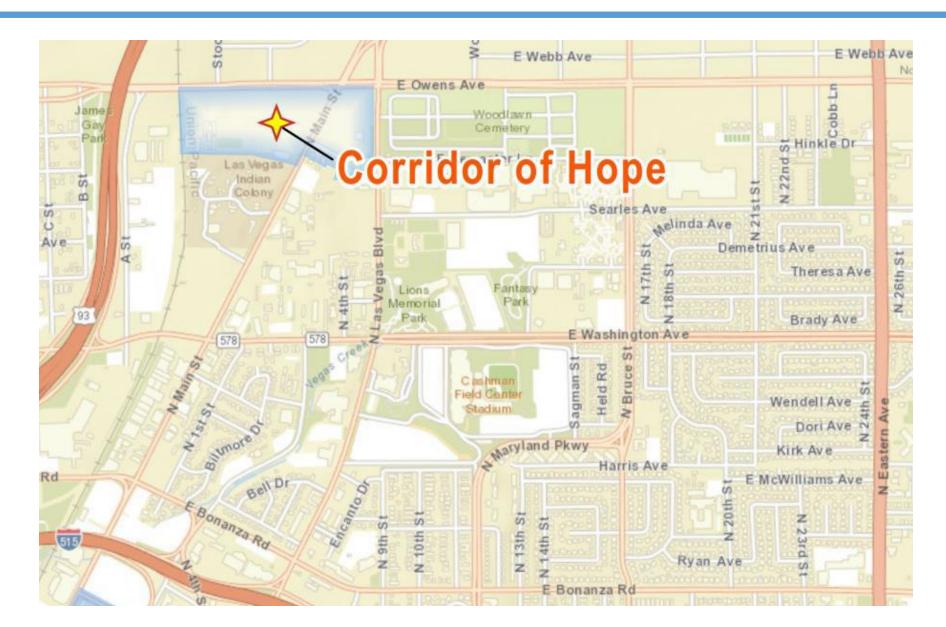


Homelessness In Las Vegas





Shelter Services





Corridor Of Hope





Program Introduction

- City of Las Vegas Department of Neighborhood Services
 - Courtyard Homeless Resource Center
 - Street Medicine Team
 - Second Chance Employment
 - The Arrow Shuttle
 - Flexible Housing
 - Prevention / Move-in & Rental Assistance Program
 - MORE Teams
 - Ticket-To-Home Program
- CLV Recuperative Care Center



Barriers In Shelter Medical Care

- Shelter system not equipped for medical care
- Homeless shelters only provide a bed for the night
 - Guests are discharged to the streets at 0600; cannot stay on campus
 - Intake for the new night begins at 1600
- Shelter staff cannot provide medical care:
 - Cannot change bandages or dress wounds
 - Oxygen not permitted
 - Medication is often confiscated; no safe storage
- Shelter staff cannot assist guests with basic needs:
 - Feeding
 - Bathroom/Diapers
 - Moving around the facility or getting in/out of bed



ISO-Q - Background

COVID-19 Isolation/Quarantine Medical Facility





CLV Recuperative Care Center (RCC)

- Opened in August 2020
- 40 bed (38 floor and 2 isolation) facility
- Safe place for homeless patients to finish healing
 - Wound Care (infections/amputations/burns)
 - Cardiac conditions
 - Respiratory issues
 - Cancer treatment recovery
 - Hospice services
 - Pre/Post-surgical procedures
 - Uncontrolled diabetes and hypertension



CLV Recuperative Care Center (RCC)







Funding Sources

- Currently funded 100% by the City of Las Vegas
 - ESG-CV
 - Emergency Solutions Grants CARES Act
 - HUD funding "to prevent, prepare for, and respond to coronavirus, among individuals and families who are homeless or receiving homeless assistance and to support additional homeless assistance and homelessness prevention activities to mitigate the impacts created by coronavirus under the Emergency Solutions Grants program (42 U.S.C. 11371)."
 - CDBG
 - Community Development Block Grant Program
 - HUD funding to "providing annual grants on a formula basis to states, cities, and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons."
 - Designed to reinforce principles of community development
- Exploring Medicaid reimbursement options



Hope Christian Health Center



- Contracted operator of CLV Recuperative Care Center
- Federally Qualified Health Center (FQHC), non-profit, faithbased family medicine health center
- Mission:
 - To glorify God as they demonstrate Christ's love to the Las Vegas community by providing excellent, affordable care to everyone regardless of their ability to pay.
- Statement of Faith:
 - Forms the bedrock of their Mission, Vision & Values as a nondenominational Christian non-profit organization
- Values:
 - Gospel motivation, Thankfulness, Prayer, Humility & Service



CLV Recuperative Care Center (RCC)

- Not Assisted Living or Group Home
- Patients must be homeless within the City of Las Vegas
- Stable mental health (variable)
 - Mental health cannot be the primary component
- Intakes must be accepted before arriving at the facility
 - Reviewed for appropriateness and bed availability
 - Must be willing to consent to treatment and willing to follow facility rules



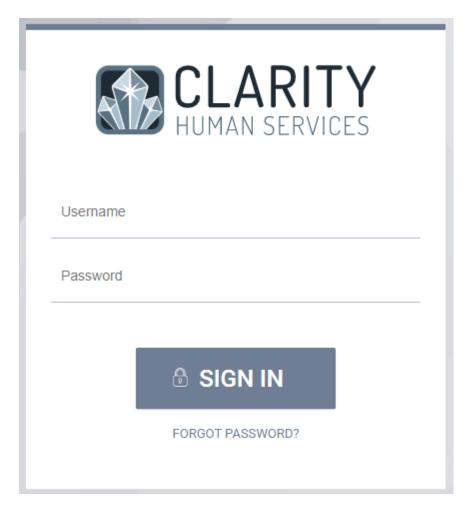
CLV Recuperative Care Center (RCC)

- 24/7 medical care
- Services are **FREE**, regardless of insurance
- No pre-determined length of stay (Avg. less than 30 days)
- Case management provided to address barriers to housing and self-sufficiency
 - Supportive services: Birth certificates, Identification
 - Access to state and federal benefits
- Patient referrals to RCC accepted from:
 - Hospitals
 - Community Partners
 - Shelters (& Courtyard HRC)
 - Outreach teams (MORE)





Information Management & Tracking







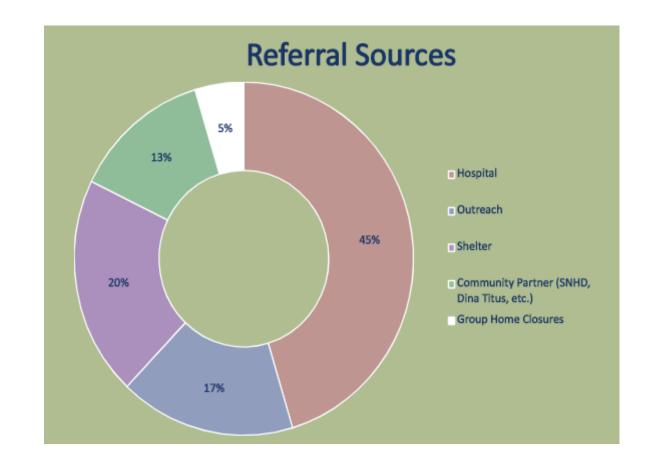
CLV Recuperative Care Center (RCC)

Since it's opening in August 2020

- 700+ patients served
- ~55% positive discharge rate
- Average length of stay: 26 days

Patients most often referred for:

- Diabetes
- Hypertension
- Cardiac complications
- Congestive heart failure
- Cancer treatment/recovery
- Amputation recovery
- Wound management
- Hospice



Source: HMIS



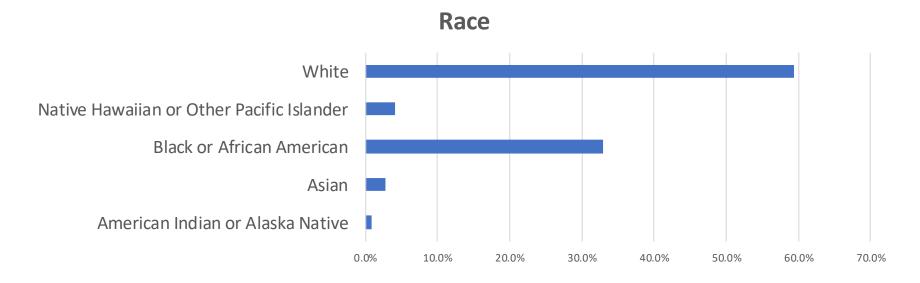
RCC Referrals

R 1. Call RCC Intake Specialist BEFORE co	eferral Screening: Monda				
Provider completes referral form in Incomplete referrals will not be acc. Medical Team Lead (e.g. MD, RN) w	epted. ill contact provider AFTER reviewell has made by the Medical Tana	faxes this form to our Intake Sp wing this referral submission fo	r a medical-to-medic	al consult.	
If a patient being referred was not a	a direct admit to your facility an	d arrived from another hospita	l, care facility, et al - I	RCC requires	that document ection is blank,
HOMELESS STATUS: Where did th				referral	will not be acce
DISCHARGE	COORDINATOR or P	ROVIDER to comple	te the followi	ng section	on:
Referring Medical Provider:		Phone:			
Hospital or Clinic:		Service:	Floor/Un	it:	
Discharge Coordinator Name:			Phone:		
Firearms, weapons, drugsalconol Patient may only keep three (3) ba Documents that RCC MUST receive 8 Dates/times of medical follow-up a Discharge medication list including Facesheet (demographics, medical Discharge Summary.	appointments - All patients on IV number of pills dispensed for ea insurance, address, next of kin, v	antibiotics require ID f/u until a ach medication. veteran status).	intibiotics are comple		of initial inquiry)
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Patient is agreeable to RCC adm Independent/minimal assistanc transfers and self-care, not a kn Diagnosis requiring Medical Respi	e with mobility, own fall risk.	benzodiazepine me ☐ Behaviorally appro active risk of suicid	priate for group se	tting (include	es no known
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Client Demographics







RCC Oversight & Operations

- Medical Director & Program Manager
 - Dual admission (medical & social)
- Intake Team
- Medical Team
 - RNs
 - CNAs
- Operations Team
- Case management Team
- Additional outside vendors



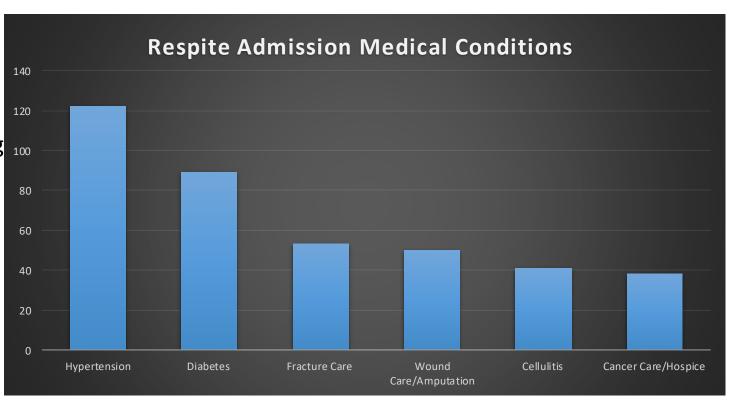
Medical Team & Operations

- 24 hour medical team
- X3 RN & X4 CNA per shift (x3 8 hour; x2 12 hour)
- Oversight by medical director
- Oxygen onsite
- Medication storage room
- Dedicated wound care nursing
- Dedicated medical transport (eg. Specialty appointments, imaging & dialysis)



Medical Outcomes

- Uncontrolled Hypertension
 - Systolic BP >220
- Uncontrolled Diabetes
 - Blood sugar 500+
- Fracture care
 - Trauma vs long standing deformity
- Wound care
 - Diabetes & Burns
- Amputation
 - Negligence?
- Cellulitis
- Hospice
 - Hospice partner
 - Lessons learned





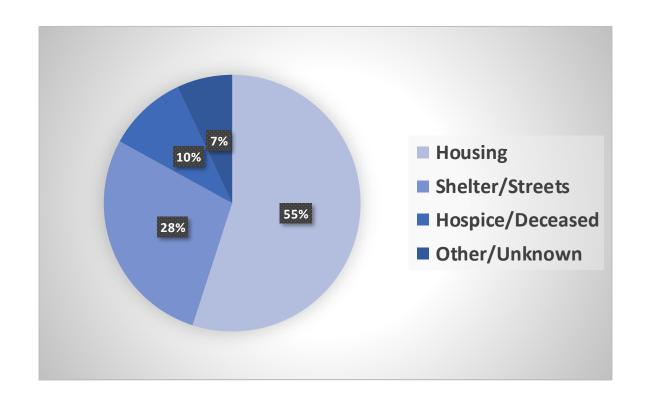
Case Management

- Case Management services begin immediately upon admission
- Social determinants of health
 - Connection to housing
 - Income
 - Follow up appointments
 - Transportation
- SOAR Provider onsite
 - SSI/SSDI Outreach, Access, and Recovery (SOAR) is a program designed to increase access to SSI/SSDI for eligible adults who are experiencing or at risk of homelessness and have a mental illness, medical impairment, and/or a co-occurring substance use disorder.
 - The Nevada SOAR project aims to fulfill objectives outlined in the Nevada Interagency Council on Homelessness' (NVICH) 2015 Strategic Plan to Prevent and End Homelessness. The NVICH has determined SOAR to be an essential resource for providing effective wraparound services to those affected by homelessness.



Respite Discharge

- Aug '20 April '23
- 700+ Patients
- Discharges from RCC:
 - Housing (permanent & transitional): 55%
 - Shelter/Streets: 28%
 - Deceased: 10%
 - Other/Unknown: 7%
- Medical vs Social discharge





Key Takeaways

- Streamlined simple & efficient referral process
 - Constantly adjusting per community needs
- Constant communication with hospitals & other shelter partners
 - Preventing inappropriate discharges
- Medical & Social: Intake vs Discharge alignment
- Consistent admission criteria
 - Behavioral health RCC (Future)
- Consistent criteria for transfer to a higher level of care
- Flexibility & adaptability with input and oversight from key stakeholders



Acknowledgements

- City of Las Vegas Department of Neighborhood Services
- Hope Christian Health Center
- Recuperative Care Center Staff & Team

777 Questions 777

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